



Canley Heights RSL & Sporting Club Limited

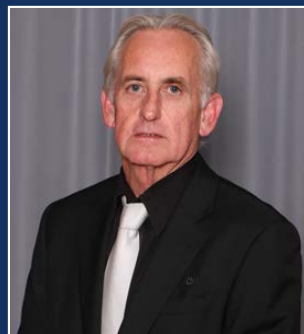
ANNUAL REPORT

For the Financial Year End
30 June 2025

Board of Directors 2025



Ennio Facchetti
PRESIDENT



Mark Wheatley
VICE-PRESIDENT



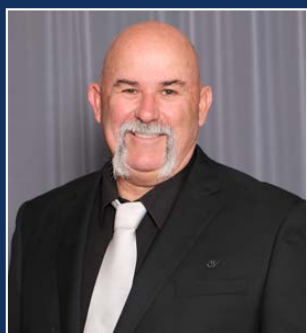
Donald Henry
DIRECTOR



Christine Simmons
DIRECTOR



Richard Robinson
DIRECTOR



Kevin Todd
DIRECTOR



Ian Davidson
DIRECTOR



Canley Heights RSL & Sporting Club Limited

(A Company Limited by Guarantee ABN 44 001 783 124)

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President's Report



It's a real pleasure to report a profit of **\$2,207,427** for the 2024–25 year. I want to sincerely thank my fellow Directors, our CEO Mark Gavinel, his management team, and of course all the staff for this fantastic result. A true team effort.

A special thanks to Richard (Taffy) Pritchard and the Sub-Branch Committee for their ongoing partnership, from delivering one of the best ANZAC Day ceremonies in Sydney to the Vietnam Veterans Day. Our partnership continues to grow and strengthen each year.

To our Sporting Groups, thank you for your continued support of the Club. Congratulations to those who won premierships and to everyone who played for this great Club. I hope to see you all back next season, and I wish you every success for the 2026 season.

I'd also like to update you on the Club's investments:

- Chisholm (Maitland): By the end of November, we'll have our duplex completed and ready for rental.
- Canvas (Bonnyrigg): We've purchased a block of land where we plan to build a house in late 2026 or early 2027.

Over the past 12 months, the Board and Management have also overseen the transformation of the old TAB area into a modern Sports Lounge, a fantastic new space that all members can enjoy.

To my fellow Directors, thank you for your advice and support over the past year.

To Mark Gavinel, his management team, and our hardworking staff — a big THANK YOU for your dedication and ongoing effort.

And to our members: as I've often said, without your support there is no Club. On behalf of the Board of Directors and staff, thank you for standing with us.

In my 25 years on the Board, the last 15 as President, I've never seen the Club in a stronger, healthier position. The future looks bright and full of opportunity.

All the very best

Ennio Facchetti
President



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Chief Executive Officer's Report



Dear Members,

I'm proud to share that Canley Heights RSL & Sporting Club has achieved another strong profit this year, our fifth full consecutive year of financial success. In a time when many businesses faced challenges, this milestone speaks to the loyalty of our members, the dedication of our staff, and the steady guidance of our Board.

Over the past twelve months, we've continued to reinvest in the Club's facilities to create spaces where our members feel welcome, comfortable, and proud. None of this would be possible without you, our valued members, or without the tireless commitment of our staff and Board of Directors.

I'm pleased to report a net result for the year ending June 2025 of **\$2,207,427**.

Despite the ongoing pressures of inflation, we've worked hard to maintain value in the services and experiences we offer. We kicked off the year with the opening of our new Sports Lounge, featuring a spectacular 7.2-metre multi-view LED screen and a refreshed bar complete with a cocktail selection for members to enjoy.

We continued with improvements to the pizzeria dining space, modifying the bar to include a gelato bar serving six flavours. We also extended the outdoor pizzeria seating, allowing members to enjoy the open park views or book the space for upcoming functions. To enhance the experience even further, we added new furniture, upgraded the lighting, and improved the sound system to create an even better atmosphere.

This year also brought some bittersweet farewells. We said goodbye to two of our much-loved Duty Managers: Onolina, who dedicated 22 years to the Club, and Rhonda, with 23 years of devoted service. We thank them both for their remarkable contribution and wish them good health and a fulfilling retirement.

To our dedicated staff, thank you for your ongoing hard work and care for our members. To the catering team, your creativity and effort in competitions such as the Perfect Plate awards have been inspiring. While this year's results didn't go our way, we're already looking forward to next year's winning dishes. To my entire management team, thank you for the countless hours and the passion you bring every day in serving our community.

Our Board, under the leadership of Mr Facchetti, continues to look to the future. This year, we secured a second block of land to further diversify the Club's property portfolio. Alongside our long-term cash investments of **\$6 million**, our property development in Maitland is nearing completion with the duplex expected to be finished in the coming months. These steps strengthen the Club's foundations for the years ahead.

On behalf of the entire leadership team, I extend my deepest gratitude for your unwavering support and loyalty. Your connection to the Club your presence, your passion, and your trust, is the heart of everything we do.

Here's to another year of growth, shared success, and many more moments that bring us together as a community.

Warm regards,

Mark Gavelin ACCM
Chief Executive officer



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2025 Chief Financial Officer's Report

Dear Valued Members,

The results for the financial year ended 30 June 2025 produced a Net Profit of \$2,207,427, representing a 22.4% improvement over the previous year's \$1,802,714. With successive profitabilities achieved since 2020, this highlights the Club's ability to demonstrate its resilient business model and consistent value creation for our members.

During the 12 months to 30 June 2025, the Club's total revenue increased by 8.8%, from \$22.96 million in 2024 to \$24.98 million. The revenue growth acceleration, while moderating from the previous year's 9.5% increase, demonstrates sustainable expansion across diversified revenue streams. More significantly, our profit recovery of \$404,713 indicates improved operational leverage, with an incremental profit margin of 20.1% on additional revenue.

The overall gross profit margin strengthened across key operational areas, though cost pressures remain challenging. Gaming operations delivered gross profits of \$11.89 million, maintaining profitability and continued to be the primary value driver. Despite seeing negative profitability in both the Bar and Bistro departments, revenue drivers saw positive increases of 18.9% and 23% respectively. Bar operations generated gross profits of \$799,854, while bistro operations achieved \$1,738,992.

The Club experienced moderated cost inflation compared to the previous year's extraordinary increases. Total expenses rose 7.6% from \$21.16 million to \$22.77 million, representing significantly improved cost discipline versus 2024's 17.7% increase. This 10.1 percentage point improvement in cost growth control demonstrates management's enhanced operational efficiency. Employment expenses increased 9.8% to \$6.50 million, representing 28.6% of total revenue.

Our balance sheet composition reflects strategic asset reallocation and improved capital efficiency. Current assets of \$9.86 million decreased from \$10.21 million, primarily due to strategic cash deployment in productive investments. Cash and equivalents decreased from \$9.71 million to \$9.37 million, indicating good earnings capabilities.

Non-current assets increased by 11.7% to \$18.18 million, driven by completed capital projects and strategic property acquisitions. Total assets of \$28.04 million represent 5.9% growth, with our asset-to-equity ratio indicating minimal leverage and strong financial stability. The completion of \$2.92 million in capital work previously classified as work-in-progress has improved our asset utilisation metrics significantly.

Our Board's strategic capital allocation demonstrates sophisticated portfolio management. Term deposit holdings increased to \$6.49 million from \$5.15 million. This conservative investment strategy generated \$347,329 in interest income - a 101% increase from \$172,944, demonstrating our ability to optimise low-risk returns while maintaining liquidity for future strategic opportunities.

Capital expenditure of \$3.39 million represents 13.6% of revenue, reflecting our commitment to asset renewal and competitive positioning. Over the last 2 years, we have spent over \$6.5 million on capital additions. Our completed building improvements for 2025 of \$1.73 million not only enhanced member amenities and services, but also improved operational efficiency.

Strategic diversification through our Chisholm property (Duplex) is at its final stages and is due to be completed before the end of 2025. A deposit has also been paid in June 2025 to secure a plot of land in Bonnyrigg NSW. Our acquisition represents continued efforts towards the long-term investment planning strategy initiatives. This investment targets 6-8% annual returns and provides portfolio diversification. The acquisition aligns with our long-term strategy to extend our capital and revenue diversification.

Gaming equipment capital allocation of \$1.20 million focuses on high-performing machine categories with demonstrated ROI exceeding 15% annually. It provides updated gaming experiences for our members and guests. We also need to keep up with gaming trends so that we don't fall behind from our competitors.

Club liabilities decreased 15.1% from \$3.67 million to \$3.12 million, demonstrating improved working capital management. The successful elimination of our debts/loan reduced interest expenses and improved our debt service coverage ratio (given minimal remaining debt). Trade payables decreased from \$2.60 million to \$2.12 million, indicating enhanced supplier payment efficiency and cash flow management.

Our debt-to-equity ratio improved to 3.1% from 13.9%, positioning us for good financial stability. This current ratio has strengthened and provides substantial operational flexibility. With Cash that includes working capital of \$9.3 million, this represents 37.21% of annual revenue and provides strategic flexibility during economic uncertainty.



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Operating cash flow of \$3.08 million, while decreased from \$4.13 million, reflects strategic timing of capital investments and improved earnings quality with a cash conversion cycle of 139.7%. Our free cash flow of negative \$229,522 (operating cash flow minus capital expenditure) indicates investment phase completion, with positive free cash flow projected for 2026.

Financial ratio analysis reveals improved operational efficiency across key metrics. Return on assets improved to 7.9% from 6.8%, indicating enhanced asset productivity following our capital investment plans. Return on equity of 8.9% is favourable and provides confidence to our stakeholders.

The profit margin expansion to 8.8% from 7.85% demonstrates operational leverage realisation, with EBITDA margins at approximately 14.1%. Whilst this trajectory sits on the lower end of a sustainable level in the hospitality space for operational efficiency and performance, we foresee an improvement in 2026 for continued profitability expansion as revenue growth benefits from completed facility improvements.

Cost structure analysis reveals both challenges and opportunities. Our food and beverage operation margins are high and these metrics indicate substantial profit recovery potential through menu engineering, portion control, and supplier negotiations and these initiatives are planned for implementation in FY2026.

Looking forward, our financial position provides multiple strategic options. Our minimal debt burden creates capacity for strategic borrowing if attractive investment opportunities emerge. With renovations and improvements completed, we will strategize and position our focus on operational optimisation rather than major capital deployment/works for the near term and future.

Key performance indicators for 2026 targets include: improving food and beverage profitability through operational improvements, maintaining gaming revenue growth of 3-5% annually and achieving positive free cash flow. These targets balance growth with operational efficiency while maintaining our community service mission.

Before closing my report, I would like to acknowledge the strategic leadership provided by our Board of Directors and CEO throughout this transformational year. Their guidance enabled successful completion of our capital program while maintaining operational excellence. To our Management Team and dedicated staff, your professionalism during facility transitions and operational improvements has been exemplary. Special recognition goes to our Finance Manager for her exceptional support throughout this complex reporting period.

To our valued Members and guests, your continued patronage and support enable our ongoing investment in superior facilities and services. The improvements you now enjoy represent our commitment to long-term value creation while maintaining the community-focused mission that defines our Club.

Thank you.

Yours sincerely,

Gilbert Wong CPA, CA(M), B BUS (ACCOUNTING), AD DIP (HOSPITALITY)
Chief Financial Officer



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Minutes of the Annual General Meeting

Date: Sunday, 10th November 2024

Time: Meeting opened at 9:30am

Venue: In the Joe Kiernan Room of Canley Heights RSL & Sporting Club

Attendance: 69 Members present

Main Table:

- Mr. E. Facchetti #160 – Club President (Chairman)
- Mr. M. Gavinel – Chief Executive Officer
- Mr. G. Wong – Chief Financial Officer
- Mr. A. Frawley – Auditor
- Mr. R. Travers – Piggot Stinson, Club Solicitors

1. Welcome & Opening

The meeting was opened by the Chairman, Mr. E. Facchetti #160, at 9:30am.

Mr. Facchetti welcomed all attendees, introduced the main table, and outlined the house rules.

He advised that:

- Yellow voting cards issued upon entry were to be used for voting on resolutions and special resolutions.
- Members' gift cards issued on entry were to be used on the day.
- Breakfast would be available at the conclusion of the meeting.

2. Apologies

Nil.

3. Confirmation of Previous Minutes

Minutes of the Annual General Meeting held on **Sunday, 12th November 2023** were presented for confirmation.

- **Moved:** D. Henry #1182
- **Seconded:** M. Robinson #8173
- **Carried**

4. Club Update – CEO Report (Mr. M. Gavinel)

- Thanked members for attendance.
- Reported that the Club remains in a strong financial position despite increased costs in food, beverage, and utilities.
- Advised of upcoming improvements, including a small project in the Ennio Facchetti Lounge, with notice to be provided once finalised.



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- Thanked members for patience during the past 7 months of renovations and refurbishments.
- Confirmed the Club's commitment to maintaining competitive pricing and monitoring menu offerings.

5. Financial Report

Mr. R. Travers advised that the Financial Controller and Auditor were both present.

No questions were received from members.

Confirmation and acceptance of the **Financial Report for the year ended 30th June 2023** was sought.

- **Moved:** R. Whiteley #3849
- **Seconded:** I. Davidson #1730
- **Carried**

6. Board Elections – Biennial Election

Conducted by the Electoral Commission. Results announced by Mr. M. Gavelin:

- **President:** Mr. Ennio Facchetti – Elected unopposed
- **Vice President:** Mr. Mark Wheatley – Elected unopposed
- **Directors (in no particular order):**
 - o Christine Simmons
 - o Kevin Todd
 - o Don Henry
 - o Richard Robinson
 - o Ian Davidson

Mr. Travers confirmed results were signed by Electoral Officers and Scrutineers.

Chairman congratulated elected Directors and thanked all nominees for their interest.

7. Resolutions

Resolution 1 – Directors' Expenses

- **Moved:** J. Armstrong #6289
- **Seconded:** W. Lottey #18
- **Carried**

Resolution 2 – Directors' Honorariums

- **Moved:** R. Whiteley #3849
- **Seconded:** R. Walsh #295
- **Carried**



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Resolution 3 – Sub-Clubs, Sporting Groups, Charitable Organisations & Other Intra-Club Bodies

- **Moved:** R. Whiteley #3849
- **Seconded:** I. Davidson #1730
- **Carried**

(Note: Motion to accept Resolutions 1–7 as a whole was ruled out as each must be addressed individually.)

Resolution 4 – Members' Service Badges

- **Moved:** D. Henry #1182
- **Seconded:** R. Glanville #5895
- **Carried**

Resolution 5 – Life Members – Complimentary Beverage

- **Moved:** M. Robinson #8173
- **Seconded:** M. Wheatley #4376
- **Carried**

Resolution 6 – Life Members – Designated Car Spaces

- **Moved:** M. Wheatley #4376
- **Seconded:** D. Henry #1182
- **Carried**

Resolution 7 – Welfare Officers

- **Moved:** R. Whiteley #3849
- **Seconded:** R. Walsh #295
- **Carried**

8. Special Resolutions

Mr. Travers outlined the purpose and content of the Special Resolutions, including:

- Updating the Club Constitution in line with Corporations Act and Registered Clubs Act.
- Clarifications regarding meeting participation, electronic notices, and temporary member eligibility.
- Inclusion of RSA/RCG compliance policies.
- Amendments to Life Membership rules.
- Improvements in governance and drafting to reflect best practice.

Motion: Acceptance of Special Resolutions.

- **Moved:** M. Wheatley #4376
 - **Seconded:** R. Glanville #5895
 - **Carried (by required 75% majority)**
-



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9. General Business

- **R. Pritchard #3:** Congratulated the Board, acknowledged support for Vietnam Veterans' commemorations, and expressed appreciation for the Club's ongoing contributions.
- **I. Davidson #1730:** Asked about Club's involvement with *Little Wings*.
 - o **Response (CEO):** Club donates containers from "Return & Earn" scheme to fund fuel costs for flights transporting ill children to Sydney. Approx. \$2,000/month contribution.
- **H. Pickersgill #1718:** Thanked the Club for support of Junior Rugby League and its positive impact on children.
- **D. Moio #15934:** Praised CEO, staff, and Directors. Requested improved access through car park for prams and wheelchairs.
 - o **Response (President):** Council restrictions apply, but Board will review options.
- **President's Update:**
 - o Club purchased investment property near Maitland Hospital for duplex development.
 - o Hopes this will be the first of many investment opportunities.

10. Closing

Mr. Facchetti thanked all members for their attendance and reminded them that breakfast cards must be redeemed on the day.

Meeting Closed: 10:00am



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Notice Of Annual General Meeting

COMMENCES AT 9:30AM SHARP ON SUNDAY 9 NOVEMBER 2025 IN THE JOE KIERNAN ROOM (formerly the WAKELEY ROOM) AT THE CLUB AT 26 HUMPHRIES RD, WAKELEY.

ORDER OF BUSINESS

Welcome & Apologies

1. Apologies

Confirmation of Minutes of Last General Meeting

2. To confirm the minutes of the Annual General Meeting held on Sunday, 10th November 2024.

Club Update

Annual Report

3. To receive and consider the Annual report to members for the year ended 30th June 2025 including:
 - Directors Report & Declaration
 - Auditors Report
 - Income Statement
 - Balance Sheet
 - Cash Flow Statement
 - Statement of Changes in Equity
 - Notes to the Accounts

Directors Expenses, Honorariums, Sub-Clubs and Members Badges

4. To consider and if thought fit pass the following resolutions:

Resolution 1: Directors Expenses

"In accordance with Section 10 (6) and (6A) of the Registered Clubs Act the following resolution is submitted for consideration and approval:

- i) Directors be supplied with Club Directors Uniforms to be worn at Board Meetings and when representing the Club in an official capacity.
- ii) The payment of reasonable expenses in relation to the attendance of Directors at the ClubsNSW's AGM, conferences, industry updates and other educational industry meetings or business-related conferences/club related activities to be conversant with:
 - Directors' responsibilities
 - Best Club Management Practice
 - Latest development in the Club Industry.
- (i) *A reasonable amount be allocated to the President (or his delegate) for the provision of refreshments "to persons in circumstances which relate to the President's duties and his role as the President of the club".*
- (ii) *A reasonable amount be allocated for provision of food and refreshments to Directors after Board Meetings.*
- (iii) *Attendance of Directors at functions, with spouses where appropriate, when required to represent the Club.*
- (iv) *Directors be provided with reserved parking.*
- (v) *Directors be provided with reserved seating, free entry to various shows, concerts, seminars, etc;*



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(vi) The provision of an iPad or laptop or similar device for directors to be able to access Board papers.

(vii) Directors be provided with a ham and a drinks voucher valued at \$50 at Christmas Time."

Resolution 2: Directors' Honorariums

In accordance with Section 10(6) (b) of the Registered Clubs Act, the following resolutions are submitted for consideration:

"(a) Subject to (b) below Members hereby approve the Directors of the Club receiving the following honorariums for the period from November 2025 until the next Annual General Meeting:

President	\$15,000.00
Vice President	\$12,000.00
Directors	\$10,000.00

(b) The honorariums shall be paid in quarterly instalments in arrears."

Notes to Members in relation to the Resolutions 1 and 2

Resolution 1 approves the payment for expenses for directors incurred in the course of carrying on their duties. Resolution 2 approves the payment of honorariums to the directors of the Club. Pursuant to the Registered Clubs Act honorariums can only be given to directors if they have been approved by members at a general meeting including an Annual General Meeting of the Club.

The members acknowledge that the benefits in Resolutions 1 and 2 above are not available to members generally but only for those who are Directors of the Club and are in keeping with their role of Directors.

Resolution 3: Sub-Clubs, Sporting Groups, Charitable Organisations, and other Intra Club Bodies

"That the Board of Directors be authorised to make grants to support Sub-Clubs, Sporting Groups, Charitable Organisations and other Intra Club Bodies where appropriate."

Resolution 4: Members Badges

"That the Club provide to members in recognition of their length of membership at the Club (at the Club's cost) a member's badge upon twenty five years continuous membership of the Club."

Resolution 5: Life Members - Complimentary Beverage

"That in accordance with section 10(6A) of the Registered Clubs Act, each Life member of the Club will be eligible, to one complimentary beverage, (alcoholic or non-alcoholic), one lunch in each calendar year, and a Club Gift."

Resolution 6: Life Members - Designated Car Spaces

"That in accordance with section 10(6A) of the Registered Clubs Act the Club will set aside within the Club's car park a designated car space for each Life member of the Club except during any period when a Life Member is entitled to a designated space because he or she is also a Director of the Club or a member of the Sub-Branch committee."

Notes to Members in Relation to the Resolution 3 to 6

Resolutions 3 to 6 propose that members approved benefits being approved to different members and groups of members.

The members acknowledge that the benefits in Resolutions 3 to 6 above are not available to members generally, but only for those who members referred to in the relevant resolution.

Special Resolution – Proposed Amendments to the Constitution

5. To consider and, if thought fit, pass the Special Resolution proposed to amend the Club's Constitution which follow on from this Notice of Annual General Meeting.



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General Business

6. To transact any business that may be brought before the meeting in conformity with the constitution of the Club.

Dated: 25 September 2025

By order of the Board of Directors

Mark Gavinel
Chief Executive Officer

Notes to Members

1. **The Doors to the Meeting will be closed at 9.00 am and no** Members will be permitted entry to the meeting after this time
2. Members are reminded only financial questions on notice will be dealt with at the AGM. Any questions relating to the Annual Report must be in writing addressed to the Chief Executive Officer and received prior to the 31 October 2025 to enable the appropriate research to be undertaken on the questions by the Board. Any questions received after this date will not be addressed at the AGM.

NOTICE OF SPECIAL RESOLUTIONS FOR ANNUAL GENERAL MEETING

Members will be asked to consider and if thought fit pass the Special Resolution set out below.

PROCEDURAL MATTERS FOR THE SPECIAL RESOLUTION

1. To be passed, each Special Resolution must receive votes in favour from not less than three quarters (75%) of those members who, being eligible to do so, vote in person on the Special Resolution at the meeting. The Special Resolution should be read in conjunction with the notes to members which follow each Special Resolution.
3. Only Life members, Financial Service members and Financial Ordinary members who have been financial Ordinary members for a continuous period of at least twelve (12) months immediately preceding this meeting may vote on the Special Resolution.
4. Under the Registered Clubs Act members who are employees of the Club are not entitled to vote and proxy voting is prohibited.
5. Amendments to the Special Resolution (other than minor typographical corrections or other changes which do not change the substance or effect of the Special Resolution) will not be permitted from the floor of the meeting.
6. The Board of the Club recommends the Special Resolution to members.



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SPECIAL RESOLUTION

That the Constitution of Canley Heights RSL & Sporting Club Limited be amended by:

(a) **deleting** Rule 9(f) and **inserting** the following new Rule 9(f):

"(f) Notwithstanding any other provision of this Constitution, and having regard to the objects of the Liquor Act and the Gaming Machines Act, the Anti Money Laundering Counter Terrorism Funding Act, Board has power to

(i) implement house policies in connection with those laws;

(ii) include in those policies measures to assist in the objects and enforcement of those laws;

(iii) take steps to enforce those policies; and

(iv) without limiting the generality of Rule 9(f)(iii), include in those policies provisions allowing the Club to prevent anyone (including members) from entering the premises if the Board, the Secretary or the Secretary's delegate determine that such action is necessary for the purposes of these policies and the provisions of Rule 43 and 43A shall not apply to any such decision."

Notes to Members on Special Resolution

1. The Special Resolution updates the rules in relation to the Club's policies.
2. Rule 9(f) currently refers to the Club's responsible gambling and responsible service of alcohol house policy. The proposed new rule also will include reference to policies the Club is required to have and implement under the Anti Money Laundering Counter Terrorism Funding Act to ensure the Club can implement policies, including exclusion from the premises, in accordance with its obligations under those Acts.

Dated: 25 September 2025

By direction of the Board of Directors

Mark Gavinell
Chief Executive Officer



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Notice of Core Property

Pursuant to Section 41E of the Registered Clubs Act for the financial year ended 30 June 2025:

- (a) the following properties are core property of the Club:
 - (i) the land upon which the Club's licensed premises are located;
 - (ii) the land upon which the Club's car park is located.
- (b) the following properties are non-core property of the Club:
 - (i) 9 Reedling Road Chisholm NSW 2322
 - (ii) Lot 236 Joiner Street, Bonnyrigg NSW 2177 - Vacant Land (Deposit Paid)

Notes to Members

1. Section 41E of the Registered Clubs Act requires the annual report to specify the core property and non-core property of the Club as at the end of the financial year to which the report relates.
2. Core property is any real property owned or occupied by the Club that comprises:
 - (a) the defined premises of the Club; or
 - (b) any facility provided by the Club for use of its members and their guests; or
 - (c) any other property declared by a resolution passed by a majority of the members present at a general meeting of Ordinary members of the Club to be core property of the Club.
3. Non-core property is any other property other than that referred to above as core property and any property which is declared by the members at a general meeting of ordinary members of the Club not to be core property.
4. The significance of the distinction between core property and non-core property is that the Club cannot dispose of any core property unless:
 - (a) the property has been valued by a registered valuer within the meaning of the Valuers Act 2003; and
 - (b) the disposal has been approved at a general meeting of the ordinary members of the Club at which the majority of the votes cast support the approval; and
 - (c) any sale is by way of public auction or open tender conducted by an independent real estate agent or auctioneer.
5. These disposal provisions and what constitutes a disposal for the purposes of section 41E are to some extent modified by regulations made under the Registered Clubs Act and by Section 41E itself. For example, the requirements in paragraph 4 above do not apply to;
 - Core property that is being leased or licensed for a period not exceeding 10 years on terms that have been the subject of a valuation by a registered valuer;
 - Core property that is leased or licensed to a telecommunications provider for the purposes of a telecommunication tower.



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Directors Report

Your Directors have pleasure in presenting to members their report on Canley Heights RSL & Sporting Club year ending 30th June 2025

Operations

The Principle activity of the club is the promotion of a licensed club for the members of the club, and that the income of the club is directed towards the improvements and maintenance of the Clubs facilities and promotion of the social welfare of members including sub clubs

Result of Operations

The net Profit of the economic entity for the year after income tax expense was: **\$2,207,427.00**

Net Profit for June 30th 2024: \$1,802,714

Short-term objectives

The Clubs short term objectives are to:

- Provide entertainment, food and beverages for the community at reasonable prices.
- Serve our community by providing exceptional customer service & facilities
- Encourage new membership
- Obtain income to support local sporting groups and charitable organisations
- Improve profitability and efficiency of Club operations

Long term objectives

The Clubs long term objectives are to:

- Maintain and Support the Canley Heights RSL Sub-Branch and maintain the ANZAC Tradition
- Support our Sub Clubs, Charities and Community organisations
- Ensure facilities continue to cater for members needs
- Maintain financial stability of the club by placing measurable KPI's in place
- Be an "employer of choice" in the south-western suburbs
- Plan for the continued development and future expansion of the club

Strategy for achieving the objectives:

To achieve these objectives, the Club has adopted the following strategies:

- Provide best possible facilities to members
- Provide entertainment and activities to attract patronage to the Club
- Improve Club facilities
- Offer high quality, low priced meals and reasonably priced beverages
- Annual development of a financial budget and monthly monitoring of financial performance to ensure the Club operates within its financial capabilities



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Directors' Report (continued)

Performance measures:

The following measures are used within the Club to monitor performance:

- Monitoring performance by comparing actual results to past performance and budget forecasts
- Reviewing key performance indicators such as gross profit margins, wages to turnover ratios, net returns from trading and average return per poker machine
- EBITD (Earing's before interest, Tax and depreciation) to revenue

DISCLOSURE OF CORE AND NON-CORE PROPERTY

Pursuant to Section 41 J(2) of the Registered Clubs Act 1976 and for the financial year ended 30 June 2025, the Directors have determined that the property of the Club shall be classified as follows:

ADDRESS	CURRENT USAGE	CLASSIFICATION.
26 Humphries Road, WAKELEY NSW 2176	Club Premises	Core
9 Reedling Road, CHISHOLM NSW 2322	Investment Property	Non-Core
Lot 236 Joiner Street, Bonnyrigg NSW 2177	Vacant Land (Deposit Paid)	Non-Core

SIGNIFICANT CHANGES IN THE STATE OF AFFAIRS

There have been no significant changes in the state of affairs of the Club during the year.

SIGNIFICANT EVENTS AFTER THE REPORTING PERIOD

There were no other material post balance events which would affect the financial position of the Club.



Canley Heights RSL & Sporting Club Limited

(A Company Limited by Guarantee ABN 44 001 783 124)

Attendance at Meetings

During the 12-month financial year the Board held 15 meetings. The following attendance records are reported.

Directors	Number of meetings attended	Number of eligible meetings
Ennio Facchetti	15	15
Mark Wheatley	14	15
Donald Henry	13	15
Christine Simmons	14	15
Richard Robinson	15	15
Kevin Todd	13	15
Ian Davidson	14	15

INSURANCE OF OFFICERS

During the year Canley Heights RSL & Sporting Club Limited paid a premium to insure certain officers of the Company. The liabilities insured include costs and expenses that may be incurred defending civil or criminal proceedings that may be brought against the officers in their capacity as officers of the Company. The premium paid was \$ 836.35

Signed in accordance with a Resolution of the Directors.

E. Facchetti
President

25th September 2025



Canley Heights RSL & Sporting Club Limited

(A Company Limited by Guarantee ABN 44 001 783 124)

Directors' Declaration

**WITH RESPECT TO THE ACCOUNTS OF CANLEY HEIGHTS RSL & SPORTING CLUB FOR
THE FINANCIAL YEAR ENDED AND AS AT JUNE 30TH, 2025.**

In the opinion of the Directors:

- (a) The accompanying Profit and Loss Account is drawn up so as to give a true and fair view of the result of the Company for the financial year; and
- (b) The accompanying Balance Sheet is drawn up so as to give a true and fair view of the state of affairs of the Company as at the end of the financial year; and
- (c) There are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due within a 12 month period; and
- (d) The accounts of the Company have been made out in accordance with applicable accounting standards.

Signed in accordance with a Resolution of the Directors

E. Facchetti
President

25th September, 2025



Canley Heights RSL & Sporting Club Limited

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Auditors Independence Declaration

AUDITORS' INDEPENDENCE DECLARATION UNDER SECTION 307C OF THE CORPORATIONS ACT 2001

TO THE DIRECTORS OF THE CANLEY HEIGHTS RSL & SPORTING CLUB LIMITED

I declare that to the best of my knowledge and belief, during the year ended 30th June, 2025, there have been:

- (i) No contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit, and
- (ii) No contraventions of any applicable code of professional conduct in relation to the audit.

D M Walsh & Co.
Chartered Accountants

Anthony M. Frawley
Registered Company Auditor

Suite 4, 1st Floor, 100 Pacific Highway,
Waitara NSW 2077

Dated 26th September, 2025



Canley Heights RSL & Sporting Club Limited

(A Company Limited by Guarantee ABN 44 001 783 124)

BALANCE SHEET AS AT 30TH JUNE 2025

	Note	2025	2024
CURRENT ASSETS		\$	\$
Cash and cash equivalents	4	9,295,453	9,714,277
Deposit – Land	4	77,400	-
Receivables		8,116	70,854
Inventories	5	168,597	153,147
Prepayments		307,866	275,941
TOTAL CURRENT ASSETS		9,857,432	10,214,219
NON-CURRENT ASSETS			
Property, plant & equipment, Bus	6	16,673,292	15,084,706
Investment Property	6(b)	843,552	470,966
Intangible assets	7	361,529	311,423
Deferred tax assets	14	300,994	403,315
Other assets	8	750	750
TOTAL NON- CURRENT ASSETS		18,180,117	16,271,160
TOTAL ASSETS		28,037,549	26,485,379
CURRENT LIABILITIES			
Trade and other payables	9	2,117,596	2,600,921
Provisions	12	920,018	877,729
Borrowings	10	-	150,000
Lease liabilities	11	20,786	38,274
TOTAL CURRENT LIABILITIES		3,058,400	3,666,923
NON-CURRENT LIABILITIES			
Lease liabilities	11	59,702	4,115
TOTAL NON-CURRENT LIABILITIES		59,702	4,115
TOTAL LIABILITIES		3,118,102	3,671,038
NET ASSETS		24,919,447	22,814,341
EQUITY			
Retained earnings		24,919,447	22,814,341
TOTAL EQUITY		24,919,447	22,814,341



Canley Heights RSL & Sporting Club Limited

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INCOME STATEMENT FOR THE YEAR ENDED 30TH JUNE 2025

	Note	2025 \$	2024 \$
Revenue from ordinary activities	2	24,978,935	22,961,525
Expenses from ordinary activities			
Cost of sales and direct expenses:			
Bar		1,153,632	959,465
Bistro		1,806,655	1,610,626
Gaming activities		5,891,424	5,905,598
Entertainment and TV Sport		64,420	58,218
Sporting group allocations		202,020	194,500
Depreciation and amortisation	3a	1,314,778	1,567,661
Employment expenses		6,502,885	5,921,501
Borrowing costs and interest	3a	16,501	15,893
Other expenses		5,819,192	4,925,349
Total expenses		22,771,508	21,158,811
Government grants and subsidies		-	-
Profit from ordinary activities before income tax		2,207,427	1,802,714



Canley Heights RSL & Sporting Club Limited

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STATEMENT OF CHANGES IN EQUITY FOR THE YEAR ENDED 30TH JUNE 2025

	Note	2025 \$	2024 \$
Retained earnings at the beginning of the year		22,814,341	21,116,590
Operating profit/(loss) after current year income tax		2,207,427	1,802,714
		25,021,768	22,919,304
Add/(Less): Provision for deferred tax	14	(102,321)	(104,963)
Retained earnings at the end of the year		24,919,447	22,814,341



Canley Heights RSL & Sporting Club Limited

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STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 30TH JUNE 2025

	Note	2025 \$	2024 \$
Cash flows from operating activities			
Receipts from customers		24,677,164	22,734,009
Payments to suppliers and employees		(21,947,028)	(18,757,661)
Government grants and subsidies received		17,180	-
Interest received		347,329	172,944
Interest paid		(11,691)	(15,893)
Borrowing costs (Including term charges)		-	-
<i>Net cash provided by (used in) operating activities</i>	17	3,082,954	4,133,399
Cash flows from investing activities			
Sale of property, plant and equipment		73,430	17,486
Payments for property, plant and equipment		(3,385,906)	(3,760,953)
<i>Net cash provided by (used in) investing activities</i>		(3,312,476)	(3,743,467)
Cash flows from financing activities			
Addition/(Reduction) in loans		(150,000)	-
Addition/(Reduction) in Right of Use liabilities		38,099	(54,926)
Addition/(Reduction) in hire purchase liabilities		-	-
<i>Net cash provided by (used in) financing activities</i>		(111,901)	(54,926)
Net increase (decrease) in cash held		(341,423)	335,007
Cash at the beginning of reporting period		9,714,277	9,379,270
Cash at the end of reporting period	4	9,372,853	9,714,277



Canley Heights RSL & Sporting Club Limited

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2025

Note 1: Statement of significant accounting policies

The financial statements are a general-purpose financial report and have been prepared in accordance with Australian Accounting Standards – Reduced Disclosure Requirements, other authoritative pronouncements of the Australian Accounting Standards Board, Australian Accounting Interpretations and the Corporations Act 2001.

In preparing the financial report the company has taken the exemptions available to non-profit entity.

The Financial statements of the Canley Heights RSL & Sporting Club comply with Australian Accounting Standards – Reduced Disclosure Requirements as issued by the Australian Accounting Standards Board (AASB)

The following is a summary of the material accounting policies adopted by the economic entity in the preparation of the financial report. The accounting policies have been consistently applied, unless otherwise stated

Reporting basis and conventions

The financial statements have been prepared on an accruals basis and based on historical cost, modified, where applicable, by measurement at fair value of selected non-current assets, financial assets and financial liabilities.

Inventories

Inventories are valued at the lower of the cost or net realisable value.

Property, plant and equipment

Each class of property plant and equipment is carried at cost or fair value less, where applicable any accumulated depreciation and impairment losses.

The carrying amount of plant and equipment is reviewed annually by directors to ensure it is not in excess of the recoverable amount from these assets. The recoverable amount is assessed on the basis of the expected net cash flows that will be received from the assets employment and subsequent disposal.

The cost of fixed assets constructed within the economic entity includes the cost of material, direct labour, borrowing costs and an appropriate proportion of fixed and variable overheads.

Subsequent costs are included in the assets carrying amount or recognised as a separate asset, as appropriate, only when it is possible that the future economic benefits associated with the item will flow to the economic entity and the costs of the item can be measured reliably. All other repairs and maintenance are charged to the income statement during the financial period in which they are incurred.

Depreciation

The depreciation amount of all fixed assets including building and capitalised lease assets, but excluding freehold land and Gaming machines, is depreciated on straight line basis over their useful lives to the economic entity commencing from the time the asset is held ready for use. The depreciation rates used for each class of depreciable assets are:

Class of fixed asset	Depreciation rate
Buildings	2.50%
Plant and Equipment	5-33.33%
Gaming room equipment	10-33.33%

The asset's residual values and useful lives are reviewed, and adjusted if appropriate, at each balance sheet date.



Canley Heights RSL & Sporting Club Limited

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As asset's carrying amount is written down immediately to its recoverable amount if the asset's carrying amount is greater than its estimated recoverable amount.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are included in the income statement.

Leases

The Club assesses at the start of a contract whether or not the contract contains or is a lease. If there is a lease present, a right-of-use asset and a corresponding lease liability is recognised by the company where the company is a lessee. However, all contracts that are classified as short-term leases (lease with remaining lease term of 12 months or less) and leases of low-value assets are recognised as an operating expense on a straight-line basis over the term of the lease.

Initially, the lease liability is measured at the present value of the lease payments still to be paid at the commencement date. The lease payments are discounted at the interest rate implicit in the lease. If this rate cannot be readily determined, the company uses the incremental borrowing rate.

Lease payments included in the measurement of the lease liability are as follows:

- fixed lease payments less any lease incentives
- variable lease payments that depend on an index or rate, initially measured using the index or rate at the commencement date
- the amount expected to be payable by the lessee under residual value guarantees
- the exercise price of purchase options, if the lessee is reasonably certain to exercise the options
- lease payments under extension options if lessee is reasonably certain to exercise the options; and
- payment of penalties for terminating the lease, if the lease term reflects the exercise of an option to terminate the lease.

The right-of-use assets comprise the initial measurement of the corresponding lease liability as mentioned above, any lease payments made at or before the commencement date as well as any initial direct costs. The subsequent measurement of the right-of-use assets is at cost less accumulated depreciation and impairment losses.

Right-of-use assets are depreciated over the lease term or useful life of the underlying asset whichever is the shortest. Where a lease transfers ownership of the underlying asset or the cost of the right-of-use asset reflects that the company anticipates to exercise a purchase option, the specific asset is depreciated over the useful life of the underlying asset.

Impairment of assets

At each reporting date, the group reviews the carrying values of its tangible and intangible assets to determine whether there is any indication that the higher of the asset's fair value less cost to sell and value in use, is compared to the asset's carrying value. Any excess of the asset's carrying value over its recoverable amount is expensed to the income statement.

Impairment testing is performed annually for goodwill and intangible assets with indefinite lives.

Where it is not possible to estimate the recoverable amount of an individual asset, the economic entity estimates the recoverable amount of the cash-generating unit to which the asset belongs.

As a result of uncertainties regarding the valuation of various items of Plant, it is anticipated that impairment might arise in future accounting periods.



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Cash and cash equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within short-term borrowings in current liabilities on the balance sheet.

Income tax

The charge of current income tax expenses is based on the profit for the year adjusted for the year adjusted for any non- assessable or disallowed items. It is calculated using tax rates that have been enacted or are substantively enacted by the balance sheet date.

Deferred tax is calculated for using the balance sheet liability method in respect of temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. No deferred income tax will be recognised from the initial recognition of an asset or liability, excluding a business combination, where there is no accounting or taxable profit or loss.

Deferred tax is calculated at the tax rates that are expected to apply to the period when the asset is realised or liability is settled. Deferred tax is credited in the income statement except where it relates to items that may be credited directly to equity, in which case the deferred tax is adjusted directly against equity.

Deferred income tax assets are recognised to the extent that future is based on the assumption that no adverse change will occur in come taxation legislation and the anticipation that the economic entity will derive future assessable income to enable the benefit to be realised and comply with the conditions of deductibility imposed by the law.

Mutuality Principle

The company calculates its income in accordance with the mutuality principle which excludes from income, any amounts of subscriptions and contributions from members, and payments received from members for particular services provided by the club or association, eg. Poker machines, bar and dining room service in the case of social clubs. The Commissioner of Taxation accepts this method of calculating income as appropriate for recognised clubs and associations.

Amendments to the Income Tax Assessments Act 1997 ensure social clubs continue not to be taxed on receipts from contributions and payments received from members.

Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office. In these circumstances the GST is recognised as part of the cost of acquisition of the assets or as part of an item of the expenses. Receivable and payables in the statement of financial position are shown inclusive of GST.

Employee benefits

Provision is made for the company's liability for employee benefit arising from services rendered by employees to balance date. Employee benefits that are expected to be settled with in one year have been measured at the amount expected to be paid when the liability is settled, plus related on-costs.

Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits.



Canley Heights RSL & Sporting Club Limited

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Provisions

Provisions are recognised when the entity has legal or constructive obligation, as result of past events, for which it is probable that an outflow can be reliably measured.

Critical accounting estimates and judgements

The directors evaluate estimates and judgements incorporated into the financial report based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the group.

Events subsequent to balance date

There are legal matters which is on-going and this is not reflected in the accounts. The future liability (if any) and outcome is unknown.



Canley Heights RSL & Sporting Club Limited

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2025

	2025	2024
	\$	\$
Note 2: Revenue		
Sale of goods	5,480,888	4,510,778
Services revenue	18,870,201	17,959,638
Member subscriptions	(3,323)	52,633
Interest income	347,329	172,944
Other income	266,661	265,532
Total revenue	24,961,755	22,961,525



Canley Heights RSL & Sporting Club Limited

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2025

	2025	2024
	\$	\$
Note 3: Profit from ordinary activities		
Profit from ordinary activities before income tax expense has been determined after:		
(a) Expenses		
Cost of sales	2,570,091	2,570,091
Borrowing costs and interest expenses		
Interest	16,501	15,893
Term charges and hire purchase	-	-
Total interest and borrowing costs	16,501	15,893
Depreciation, amortisation and impairment		
Buildings	408,843	373,779
Equipment and other fixed assets	905,935	1,193,882
Total depreciation, amortisation and impairment	1,314,778	1,567,661
Remuneration of auditor		
Audit fee	33,500	25,000
Total remuneration of auditor	33,500	25,000
(b) (Loss)/Profit on disposal of fixed assets	13,580	17,486



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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2025

	2025	2024
	\$	\$
Note 4: Cash and cash equivalents		
Cash at bank	1,903,171	3,712,965
Land – Deposit	77,400	-
Term Deposit on Interest (Bank)	6,492,282	5,151,312
Cash on hand	900,000	850,000
Total cash and cash equivalents	9,372,853	9,714,277
Note 5: Inventories		
Club merchandise stock / prize on hand	25,619	25,916
Bar stock	127,361	116,588
Bistro stock	15,617	10,643
Total inventories	168,597	153,147
Note 6: Property, plant and equipment		
Land – at cost	1,014,636	1,014,636
Buildings – at cost	18,132,602	15,539,069
Less: Accumulated depreciation	(6,796,740)	(6,387,896)
	12,350,498	10,165,809
Plant & equipment and Club bus- at cost	10,592,826	9,925,870
Less: Accumulated depreciation	(9,087,830)	(8,713,732)
	1,504,996	1,212,138
Poker machines at fair value	6,193,783	5,973,455
Less: Accumulated depreciation	(3,375,985)	(3,134,892)
	2,817,798	2,838,563
Capital Work In Progress Additions during the year	-	868,197
Total		
Property, plant & equipment & Club Bus at cost & fair value	35,933,847	33,321,227
Less: Accumulated depreciation	(19,260,555)	(18,236,520)
	16,673,292	15,084,706



Canley Heights RSL & Sporting Club Limited

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2025

Core Properties held by the Club:

1. No 26 Humphries Road, Wakeley NSW

Non-core Properties Held by the Club:

1. 9 Reedling Road, Chisholm NSW (Land) - Settled on 19 April 2024

2. Lot 236 Joiner Street, Bonnyrigg NSW (Land) – 10% Deposit paid

Note 6: Property, plant and Equipment (cont'd)	\$	\$	\$
	Land & Buildings	Poker Machines, Furniture & Equipment & Club bus	Total
Carrying amount at 30 June 2023	9,440,347	3,869,446	13,309,793
Additions	1,099,240	1,286,507	3,253,944
Capital – WIP	868,197		
Depreciation	(373,779)	(1,105,252)	(1,479,031)
Carrying amount at 30 June 2024	11,034,006	4,050,700	15,084,706
Additions	1,725,337	1,197,985	2,923,322
Disposals	-	(59,850)	(59,850)
Depreciation	(408,844)	(866,042)	(1,274,886)
Carrying amount at 30 June 2025	12,350,499	4,322,794	16,673,292

The basis of the valuation is fair value in accordance with Australian Accounting Standard AASB 116.

The freehold land and buildings were independently valued by Andrew Noch Valuers in July 2023. The valuation model is based on fair value of the land plus depreciated replacement costs of the buildings. The critical assumptions adopted in determining the valuation were the location, zoning and use of the land and buildings, and comparative recent property sales in the area.

Note 6 (b): Investment Land and Property (Non-Core Properties)

1. 9 Reedling Road, Chisholm NSW.

Land- at cost	470,966	-
Building – at cost (Work in Progress)	372,586	-
Total	843,552	-



Canley Heights RSL & Sporting Club Limited

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2025

	2025	2024
	\$	\$
Note 7: Intangible		
Licenses and entitlements	286,371	286,371
Less: Accumulated amortisation	(2,981)	(2,981)
	<u>283,390</u>	<u>283,390</u>
Right-of-use assets	367,901	277,903
Less: Accumulated amortisation	(289,762)	(249,870)
	<u>78,139</u>	<u>28,033</u>
Total		
Intangible assets	654,272	564,274
Less: Accumulated amortisation	(292,743)	(252,851)
	<u>361,529</u>	<u>311,423</u>
Note 8: Other assets		
Non-current		
Unlisted share investment	750	750
	<u>750</u>	<u>750</u>
Total	<u>750</u>	<u>750</u>
Note 9: Trade and other payables		
Trade creditors	581,241	1,325,880
Other payables and accruals	1,477,550	1,250,714
Subscriptions in advance	58,805	24,327
	<u>2,117,596</u>	<u>2,600,921</u>
Total	<u>2,117,596</u>	<u>2,600,921</u>



Canley Heights RSL & Sporting Club Limited

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2025

	2025	2024
	\$	\$
Note 10: Borrowings		
Current		
Sub-branch loan	-	150,000
Total	-	150,000
Non-current	-	-
Total	-	-
Note 11: Lease liabilities – Right of Use (RoU) Assets		
<i>Movement:</i>		
Carrying amount at start of period	42,389	97,315
Additions	89,999	36,043
Payments made towards lease liability during the period	(51,900)	(90,969)
Carrying amount at end of period	80,488	42,389
Current	20,786	38,274
Non-current	59,702	4,115
Carrying amount at end of period	80,488	42,389



Canley Heights RSL & Sporting Club Limited

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2025

	2025	2024
	\$	\$
Note 12: Provision		
Current		
Employee entitlements		
Annual leave	411,558	371,873
Long service leave	508,459	505,855
Aggregate employee entitlement liability	920,018	877,729

The provision has been recognised for employee entitlements relating to annual and long service leave for employees. In calculating the present value of future cash flows in respect of long service leave, the probability of long service leave being taken is based upon historical data. The measurement and recognition criteria for employee benefits have been included in Note 1.

	No.	No.
Number of employees at the year-end (full time equivalent)		
Permanent	42	38
Casual	56	58
Total	98	96

Note 13: Key Management Personnel and Directors Remuneration Benefits

Benefits and payments made to the directors and Other Key Management Personnel	1,117,512	855,234
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Note 14: Deferred tax assets

(a) Deferred tax assets

The overall movement in the deferred tax account is as follows:

Opening balance	403,315	508,278
(Charge)/credit to equity statement	(102,321)	(104,963)
Closing balance	300,994	403,315



Canley Heights RSL & Sporting Club Limited

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2025

Note 15: Financial instruments

The Club's financial instruments consist mainly of deposits with banks, bank bills, accounts receivable and accounts payable. The main purpose of non-derivative financial instruments is to raise finance for club operations.

The Club does not have any derivative instruments as at 30th June 2025.

(a) Net fair value

The aggregate net fair values and carrying amounts of financial assets and financial liabilities are disclosed in the Statement of Financial Position and in the Notes to and forming part of the financial statements.

The carrying amounts are equivalent to fair value.

(b) Credit risk

The maximum exposure to credit risk, excluding the value of any collateral or other security, at balance date to recognised financial assets, is the carrying amount, net of any provision for doubtful debts, as disclosed in the Statement of Financial Position and Notes to and forming part of the financial statements.

(c) Interest rate risk

All financial assets and liabilities are non-interest bearing with the exception of cash at bank and bank bills.

The weighted average rate for cash during the year was 4.47% (2024: 4.45%)

The weighted average rate for bank bills during the year was 0% (2024: 0%)

The Club's exposure to interest rate risk, which is the risk that a financial instrument's value will fluctuate as a result of changes in market interest rates and the effective weighted average interest rates on classes of financial assets and financial liabilities, is as follows:



Canley Heights RSL & Sporting Club Limited

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2025

Note 15: Financial Instruments (Continued)

	Weighted Effective Interest Average Rate		Floating Interest Rate		Within one year		1 to 5 Years		Non-interest Bearing		Total	
	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024	2025	2024
	%	%	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Financial assets:												
Cash and cash equivalents	4.47	4.45	8,472,853	8,864,277	-	-	-	-	900,000	850,000	9,372,853	9,714,277
Receivables	-	-	-	-	-	-	-	-	2,747	134,661	2,747	134,661
			8,742,853	8,864,277	-	-	-	-	905,369	984,661	9,375,600	9,848,938
Financial liabilities:												
Bank Credit Cards	-	15.5	-	-	(18,256)	7,322	-	-	-	(18,256)	7,322	-
Bank Loans	-	-	-	-	-	-	-	-	-	-	-	-
Trade and other payables	-	-	-	-	-	-	-	2,135,852	2,593,599	2,135,852	2,593,599	-
HP Liabilities (Bank)	-	-	-	-	-	-	-	-	-	-	-	-
HP Liabilities (Other)	6.5	4.1	-	-	20,786	38,274	59,702	4,115	-	80,488	42,389	-
Other Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Unsecured Loan	-	5	-	-	-	150,000	-	-	-	-	-	150,000
			-	-	2,530	195,596	59,702	4,115	2,135,852	2,593,599	2,198,084	2,793,310



Canley Heights RSL & Sporting Club Limited

(A Company Limited by Guarantee ABN 44 001 783 124)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2025

Note 16: Reconciliation of cash

Cash in all statements of Cash flow includes cash on hand, in bank and Investment in money markets and is net of any bank overdrafts.

Reconciliation of cash flows from operating activities

	2025	2024
	\$	\$
Operating Profit / (Loss)	2,207,427	1,802,714
<i>Adjustments for:</i>		
Depreciation, amortisation and impairment	1,314,778	1,567,661
Net (Profit)/loss on disposal of assets	(13,580)	(17,486)
<i>Net changes in working capital:</i>		
Change in accounts payable and accruals	(483,325)	710,234
Change in provisions	42,289	49,304
Change in prepayments	(31,925)	43,648
Change in accounts receivables	62,738	(54,572)
Change in inventories	(15,450)	31,896
Change in other assets	-	-
Net cash provided by (used in) operating activities	3,082,953	4,133,399



Canley Heights RSL & Sporting Club Limited

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NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30TH JUNE 2025

Note 17: Related party transactions

There were no related party transactions in the year ended 30 June 2025.

Note 18: Members guarantee

The entity is incorporated under the Corporations Act 2001 and is an entity limited by guarantee. If the entity is wound up, the constitution states that each member is required to contribute a maximum of \$2 towards meeting any outstanding obligations of the entity. At 30 June 2025, the number of members was 13,775 (2024: 13,538) and the total members liability was \$27,550.

Note 19: Guarantee

The National Australia Bank has given an undertaking of \$5,000 to the TAB on behalf of the Club.

Note 20: Sporting Club bank balances

The combined bank balances of the various sporting clubs were \$189,879.41 as at 30th June 2025. These accounts are not shown elsewhere in the Financial Statements. The balance would be due and payable to the Club if it was wound up.

Note 21: Capital commitments

The Club paid a deposit to NSW Land and Housing Corporation ABN 24 960 729 253, to secure a parcel of Land at Lot 236 Joiner Street, Bonnyrigg, NSW 2177. The capital commitment and balance of \$687,600 is payable upon settlement, which is expected to be actioned in late 2026 or early 2027.

Note 22: Financial Reporting by Segments

Canley Heights RSL & Sporting Club Limited operates predominantly in one industry conducting the business of a licensed club registered under the Registered Clubs Act 1976 (as amended). The Club operates in one geographical area, being Wakeley NSW.



Canley Heights RSL & Sporting Club Limited

(A Company Limited by Guarantee ABN 44 001 783 124)

INDEPENDENT AUDITOR'S REPORT

TO THE MEMBERS OF CANLEY HEIGHTS RSL & SPORTING CLUB LIMITED

ABN 44 001 783 124

Opinion

We have audited the financial report of Canley Heights RSL & Sporting Club Limited, which comprises the Statement of Financial Position as at 30th June, 2025, the Statements of Profit or Loss and other Comprehensive Income, the statement of changes in member's funds and the statement of cash flow for the year then ended and notes to the financial report, including a summary of significant accounting policies and other explanatory notes and the Director's Declaration.

In our opinion the accompanying Financial Report of Canley Heights RSL & Sporting Club Limited is in accordance with the Corporations Act 2001, including:

- a) Giving a true and fair view of the financial position of the Company as at 30th June, 2025 and of its financial performance for the year ended on that date; and
- b) Complying with Australian Accounting Standards – Reduced Disclosure Requirements and the Corporations Regulations 2001.

Basis for Opinion

We have conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the Auditors Responsibilities for the Audit of the Financial Report section of our report. We are independent of the Company in accordance with the auditor independence requirements of the Corporations Act 2001 and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110 Code of Ethics for Professional Accountants (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the Corporations Act 2001, which has been given to the directors of the Company, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other Information

The directors are responsible for the other information. The other information obtained at the date of this auditor's report is information included in the Director's Report, but does not include the financial report and our auditor's report thereon.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed on the other information obtained prior to the date of this auditor's report, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



Canley Heights RSL & Sporting Club Limited

(A Company Limited by Guarantee ABN 44 001 783 124)

Responsibilities of the Directors for the Financial Report

The directors of the Company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, material relating to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the Company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website (<http://www.auasb.gov.au/Home.aspx>) at: http://www.auasb.gov.au/auditors_responsibilities/ar4.pdf.

D M Walsh & Co
Chartered Accountants

A.M. Frawley
Registered Company Auditor
Suite 4, 1st Floor, 100 Pacific Highway,
WAITARA NSW 2077

Dated 26th September, 2025.

Who your club supported in 2025



Local Clubs helping the local community

\$185,565 Category 1

Learning Links (5 Projects) \$105,680

- Links at School " Psychology (in-school Mental Health and Wellbeing Programs)
- Links at Home: Reading " Stage 2. Empowering Parents to Teach their Children to Read, Learn and Thrive
- Links at School: Assessments - Understanding and Diagnosing Children's Learning, Social & Wellbeing Needs
- Counting for Life - Supporting Disadvantaged Children with their Numeracy
- Learning Links Opportunity Project - Unlocking Potential for Every Child

The Shepherd Centre for Deaf Children (6 Projects) \$31,465

- Empowered Parents, Connected Kids: Coaching for parents of deaf kids to strengthen family connections and emotional wellbeing
- Acoustic connections: Life-changing music therapy for deaf children in Fairfield
- Confident Kids: Empowering inclusion and supporting deaf children to thrive in Fairfield
- Educational toys and resources to support therapy for deaf children in Fairfield
- Sensory play and sporting workshops to support therapy for preschoolers with hearing loss in Fairfield
- Ready Steady Think! A school-readiness program empowering deaf children in Fairfield

Morris Childrens Fund Incorporated (2 Projects) \$25,000

- Music Therapy for children with multiple disabilities at Special Needs Schools (x 2)

Daystar Foundation (1 Projects) \$10,000

- Drop-in Impact

The Parks Community Network (1 Projects) \$13,420

- Hustle Hub - Pathways to Purpose

\$210,000 Category 2

*Canley Heights RSL Football Club
*Canley Heights RSL Dragons Rugby League
*Canley Heights RSL Hotshots Netball
*Canley Heights RSL Dance Co
*Canley Heights RSL Golf Club

*Westfields Athletics
*Fairfield/Liverpool Lions
Cricket Club

In Memory

Members that passed to 30 June 2025

ALOIS NAEHRER
RENNIE DANIEL
ANGELA DI MAIO
JOHN WALDEN
IVAN TORBARAC
OLIVER GREGORY
JOHN BILBIJA
RAYMOND STANLEY
JANICE TURNBULL
LORENO BRUNO
EDWARD SLEWO
JOSE GONCALVES
ROBERT NEESAM

JOSE GONCALVES
MARGARET VERDE
XUAN QUANG LE
MAXWELL FRANKS
ROBERT WILSON
AILSA-BETTY NOURSE
PAULINE HUXTABLE
JULISKA TOTH
HELEN BEVERIDGE
MARK HANSEN
MIRA GRUJIC
ROBERT ENGLAND
RAUL GATTINI

May they Rest in Peace



All effort was taken to include all members that have passed up until 30th June 2025.
Our sincere apologies to the families of anyone that was missed

Canley Heights RSL & Sporting Club Limited

(A Company Limited by Guarantee ABN 44 001 783 124)

Notes

This image shows a single sheet of white paper with horizontal ruling lines. The lines are evenly spaced and run across the width of the page. There are no margins, text, or other markings on the paper.

Board of Directors 2024-2025



